2023 Budget Workshop #1

General Fund Debt Service Fund Library Fund Capital Improvement Plan



Budget Updates

City Auditor – Line-item adjustments

- Lowered budget by \$31K due to requests from the Council Audit Committee

 General Fund
- HR Line-item adjustments
 - Increased educational reimbursement General Fund
- CIP
 - Added project for softball parking lots of \$750,000 in 2023 Park Sales Tax
 - Minor adjustments to a few project descriptions



Annual Budget Process Financial Outlook, Assumptions and Economic Considerations

Compilation of CIP updates, BSAs and Focus Area Base Budgets

Updates to Fee Schedule and Rate Changes

Preparation of Proposed FY23 Budget

Budget Presentations and Workshops

Citizen Workshop and Revenue Neutral Hearing

Budget Approval

Budget Publication

Budget Workshop Agenda

- Key Considerations and Revenue Neutral Recap
- Economic Indicators
- Revenue and Expenditure Trends
- General Fund
- Focus Area Budget Highlights and Additions
- Library Fund
- Debt Service Fund
- Capital Improvement Plan



Key 2023 Considerations

The 2023 budget was created to address the following key considerations:

- Responding to Changing Economic Conditions
- Supporting City Staff
- Investing in Citizen Key Priorities



Revenue Neutral Recap

- General Fund: Reduction of 0.25 Mills
- Library Fund: Stable Mill Levy
- Fire Levy Fund: Stable Mill Levy
- Debt Service Fund: Stable Mill Levy
- City intent to exceed revenue neutral on July 19th meeting
 - Gives the maximum amount of property tax the City can levy, but City can still levy less
- Upcoming fund forecasts are based on City continuing to capture full growth in valuations



Economic Indicators and Revenue/Expenditure Trends



Economic Indicators

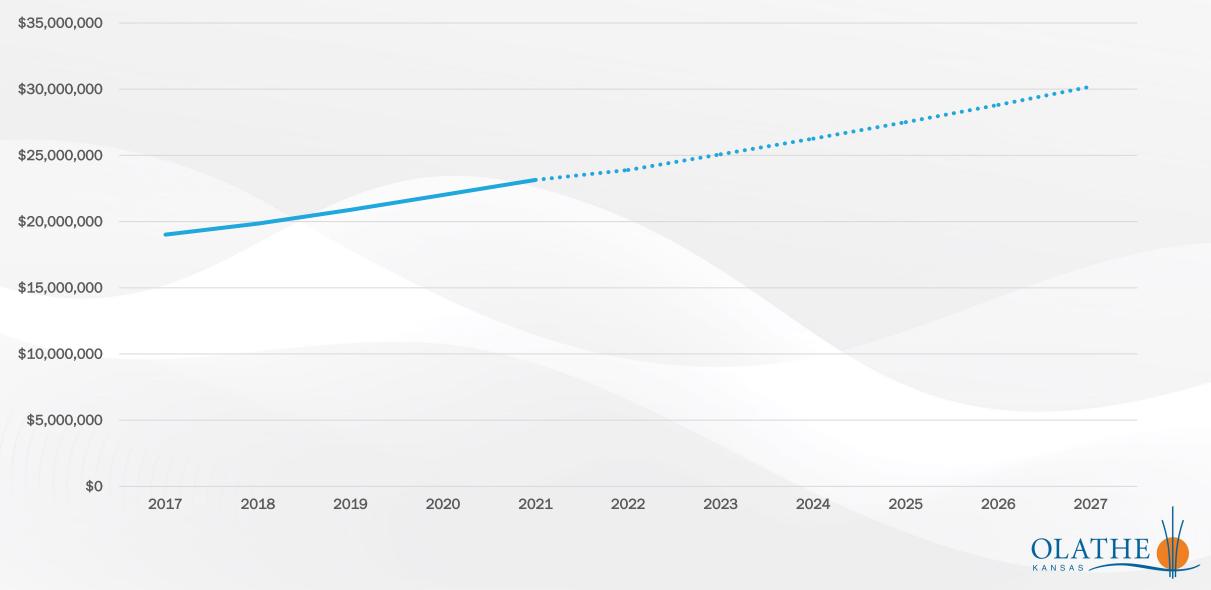
Johnson County Unemployment
 April 2022: 1.7%

Consumer Sentiment
 Lowest level since 1952

InflationAnnual: 8.27%



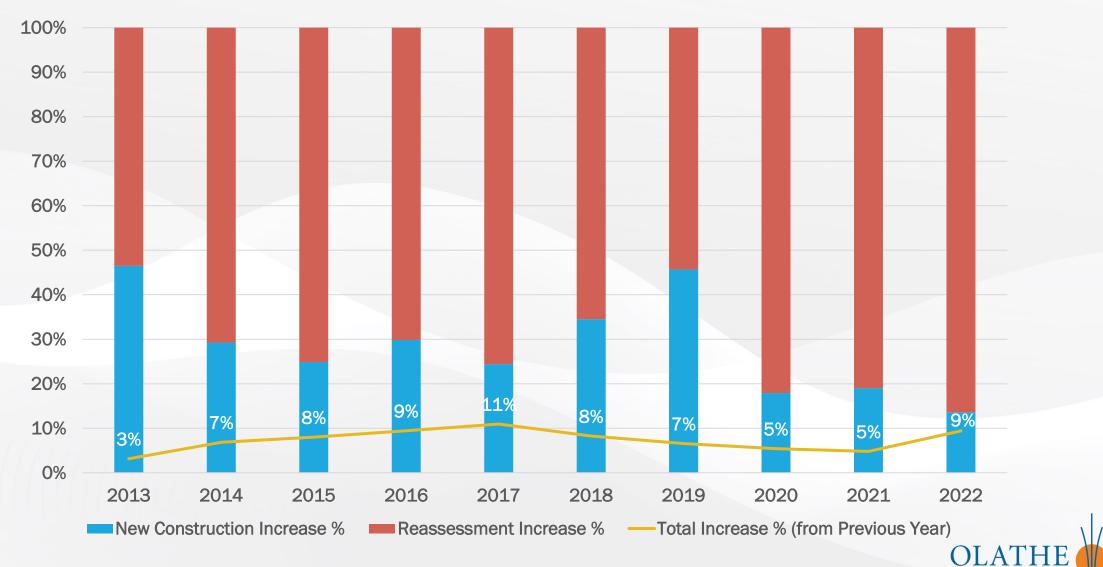
Property Tax (General Fund)



Sales Tax (General Fund)

\$80,000,000							 ••••
\$70,000,000				•••••	•••••	••••	
\$60,000,000							
\$50,000,000							
\$40,000,000							
\$30,000,000							
\$20,000,000							
\$10,000,000							

Olathe Assessed Valuation Growth



Johnson County Mill Levy Comparison – All City Services

Olathe Avg Price: 331,499								
<u>City</u>	General	Fire Protection	<u>Fire</u>	<u>Stormwater</u>	<u>Library</u>	Debt Service	2021 Mill Levy	Property Tax on Avg Olathe Home
Edgerton	29.913	JOCO Fire District #1	13.582		3.908	0.000	47.403	1,807.12
Roeland Park	26.920	JOCO Consolidated Fire #2	10.775		3.908	1.627	43.230	1,648.03
Westwood Hills	22.602	JOCO Consolidated Fire #2	10.775		3.908	4.000	41.285	1,573.88
Mission Hills	21.962	JOCO Consolidated Fire #2	10.775		3.908	0.801	37.446	1,427.53
Gardner	14.048	JOCO Fire District #1	13.582		3.908	5.806	37.344	1,423.64
Westwood	20.700	JOCO Consolidated Fire #2	10.775		3.908	0.497	35.880	1,367.83
Fairway	18.636	JOCO Consolidated Fire #2	10.775		3.908	1.292	34.611	1,319.45
Prairie Village	19.322	JOCO Consolidated Fire #2	10.775		3.908	0.000	34.005	1,296.35
Lenexa	23.073	Lenexa	N/A		3.908	6.029	33.010	1,258.42
Merriam	26.623	Contracted with Overland Park	N/A		3.908	1.042	31.573	1,203.64
Mission	16.369	JOCO Consolidated Fire #2	10.775		3.908	0.000	31.052	1,183.78
Mission Woods	15.576	JOCO Consolidated Fire #2	10.775		3.908	0.000	30.259	1,153.55
Shawnee	19.680	Shawnee	1.284		3.908	5.040	29.912	1,140.32
Leawood	19.209	Leawood	N/A		3.908	4.867	27.984	1,066.82
Olathe	9.945	Olathe	1.733		3.049	9.731	24.458	932.40
Overland Park	13.615	Overland Park	N/A	0.963	3.908	0.000	18.486	704.73

General Fund Revenue Sources & Trends

	2018	2019	2020	2021	2022 (Est)	2023 (Budget)
Property Tax	\$19.8M	\$20.9M	\$22.0M	\$23.1M	\$23.9M	\$25.1M
	+4%	+5%	+5%	+5%	+3%	+5%*
Sales Tax	\$51.6M	\$51.0M	\$52.8M	\$64.2M	\$66.8M	\$69.1M
	+4%	-1%	+3%	+22%	+4%	+3.5%
Franchise Fees	\$12.0M	\$11.6M	\$10.9M	\$10.5M	\$10.5M	\$11.3M
	+3%	-3%	-6%	-4%	+0%	+7%



General Fund Expenditure Trends

	2018	2019	2020	2021	2022 (Est)	2023 (Budget)
Salaries & Benefits	\$64.0M	\$66.9M	\$65.5M	\$71.4M	\$77.3M	\$84.7M
	+8%	+4%	-2%	+9%	+8%	+10%
Contractuals	\$20.0M	\$20.7M	\$19.7M	\$23.2M	\$22.7M	\$23.9M
	+2%	+4%	-5%	+17%	-2%	+5%
Commodities	\$6.1M	\$5.7M	\$5.1M	\$6.7M	\$6.4M	\$6.4M
	+3%	-7%	-11%	+31%	-4%	+0%



Budget Pressures

Inflation

- Fuel (Gas and Diesel)
- Energy (Electricity, Gas)
- Construction Materials and Commodities
- Chemicals
- Labor market
- New Facilities
- City Growth (New Residents, Lane Miles, etc.)

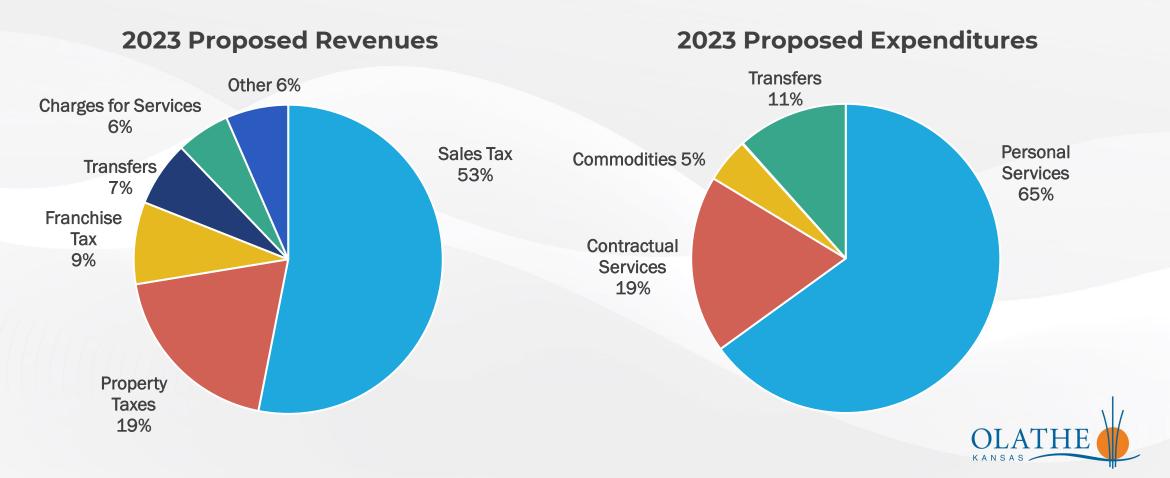


General Fund

	2021 Adopted	2022 Adopted	2023 Proposed	1-Year Change
General Fund	\$134,170,537	\$145,125,489	\$161,266,358	+11.1%
Operating	\$112,230,233	\$119,094,177	\$130,253,508	+9.4%
Reserve	\$28,940,304	\$26,031,312	\$31,012,850	+19.1%



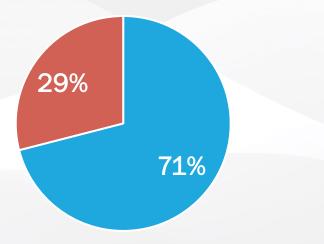
General Fund Revenues and Expenditures



7/12/2022

Public Safety & Infrastructure

General Fund Budget Breakout

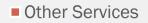


City Services That Should Receive the Most Emphasis Over the Next Two Years by Major Category

by percentage of respondents who selected the item as one of their top three choices



Public Safety & Infrastructure





Five-Year General Fund Forecast

	2023	2024	2025	2026	2027
Revenues	\$130.3M	\$134.8M	\$139.7M	\$144.7M	\$146.3M
Expenditures	\$130.3M	\$137.1M	\$142.7M	\$148.4M	\$150.1M
Over/(Under)	\$0.0M	(\$2.3M)	(\$3.0M)	(\$3.7M)	(\$3.7M)



Focus Area Budget Highlights

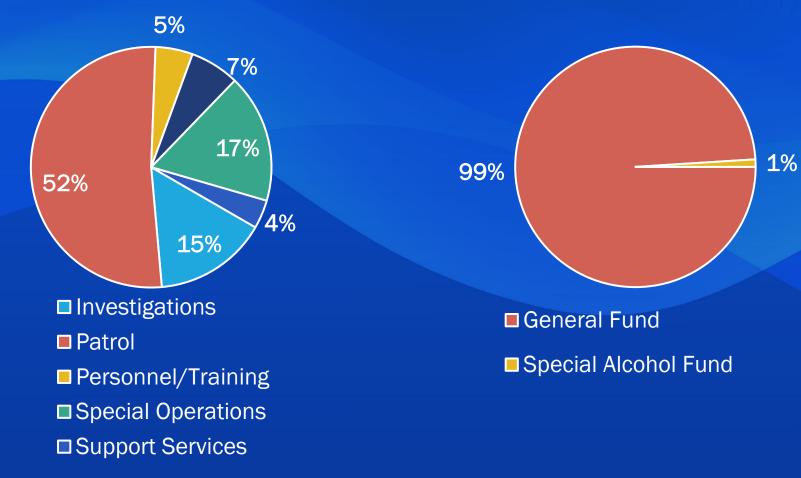




Police Department All Funds: \$34,676,970

Budget by Division

Budget by Fund



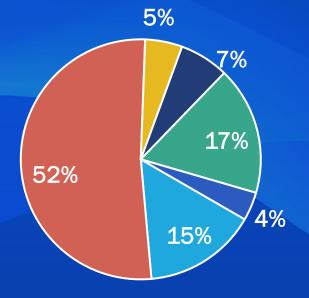


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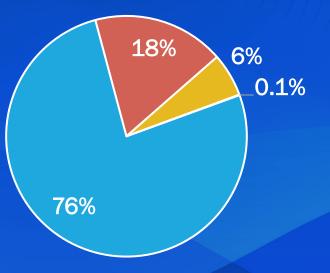
Police Department General Fund: \$34,329,366

General Fund by Division



Investigations
Patrol
Personnel/Training
Special Operations
Support Services

General Fund by Expense Category



Personal Services
 Contractual Services
 Commodities
 Capital Outlay





General Fund Budget: \$34,329,366



	4 Police Officers and 1 Sergeant
Fund	General Fund
Total Cost	\$487,712
Impact	 Maintain / Decrease Crime Rate Maintain / Decrease Response Times (< 5 min.) Maintain / Increase Clearance Rate Decrease Overtime Budget by 5%





General Fund Budget: \$34,329,366



	Police Building Expansion – Phase II
Source	GO Bonds
Total Cost	\$28,400,000
Impact	 Allow for decade of growth Replace 1983 building, which required more than \$2M in repairs

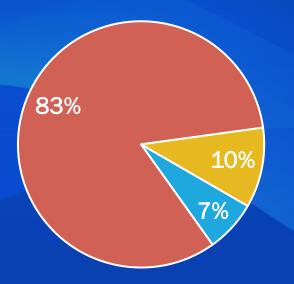
	Police Firing Range
Source	GO Bonds
Total Cost	\$9,400,000
Impact	Meet health and safety standards in rangeAvoid scheduling conflicts at other facilities



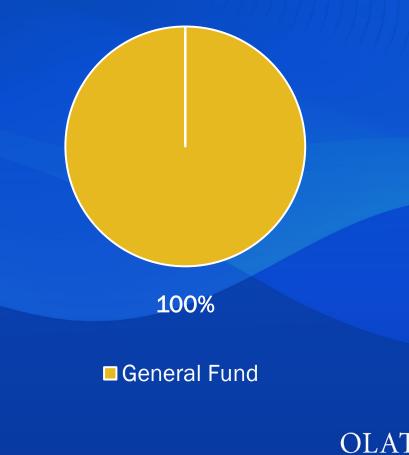


Fire Department All Funds: \$26,952,264

Budget by Division



Budget by Fund



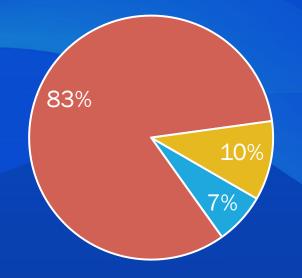
Community Risk Reduction
 Emergency Services
 Fire Planning and Administration

7/12/2022



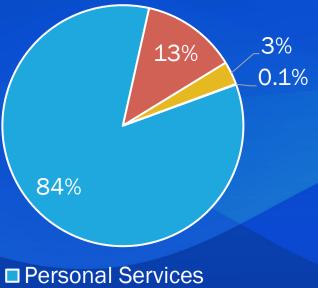
Fire Department General Fund: \$26,952,264

General Fund by Division



Community Risk Reduction
 Emergency Services
 Fire Planning and Administration

General Fund by Expense Category



Personal Services
 Contractual Services
 Commodities
 Capital Outlay





General Fund Budget: \$26,952,264



	Four Additional Firefighters
Fund	General Fund
Total Cost	\$384,540
Impact	 Address high volume of calls in Station #4 service area Reduce response times during peak call volume periods
	Fire Station #9
Source	GO Bonds
Total Cost	\$12,430,000
Impact	Resolve coverage inequity for area around Woodland Road Corridor planning

area.

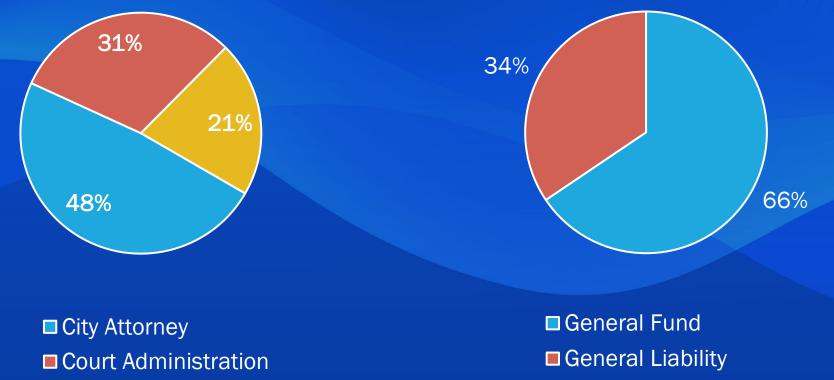
OLATHE KANSAS



Budget by Division

Prosecution

Budget by Fund

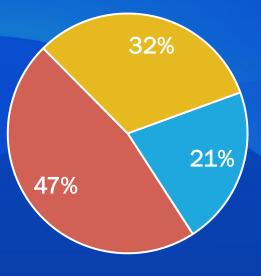




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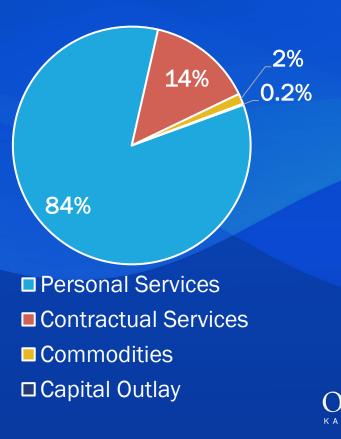


General Fund by Division



City Attorney Court Administration Prosecution

General Fund by Expense Category





General Fund Budget: \$4,068,737

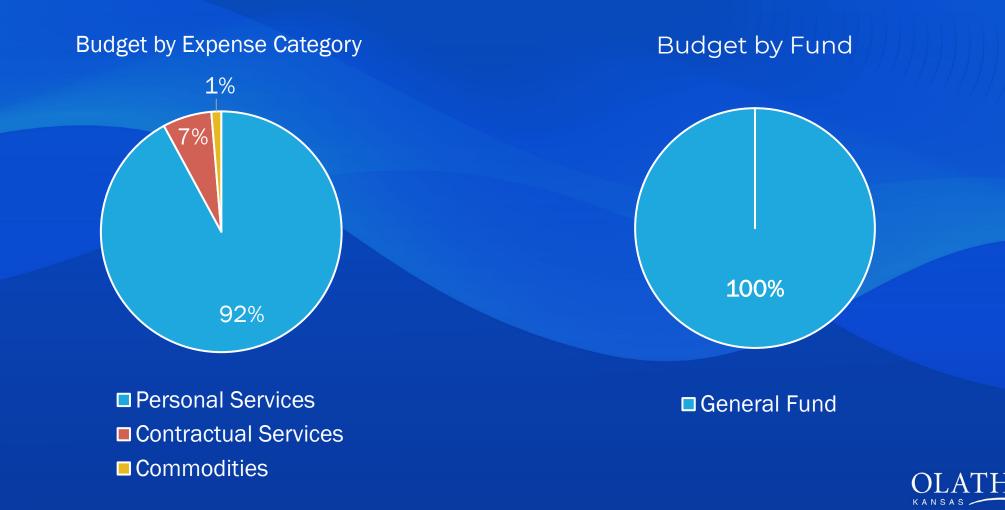


	Full-time Municipal Judge
Fund	General
Total Cost	\$152,040
Impact	 Improve docket efficiency/reduce customer wait times Decrease warrant review time Develop new court programs (DWS Court) Participate in county-wide, state-wide initiatives (Mental Health Summit)





City Auditor All Funds: \$192,319



City Auditor 2023 Budget Highlights

- Perform risk assessment to identify areas for 2023 audits
- Establish a comprehensive 2023 work plan
- Complete four planned audit projects
- Continue automated control/continuous monitoring tests
- Provide internal control consultation/expertise as needed for material weakness remediation and ERP system implementation



Economy All Funds: \$6,273,405

Budget by Division Budget by Fund 3%10% 1% 43% 57% 86%

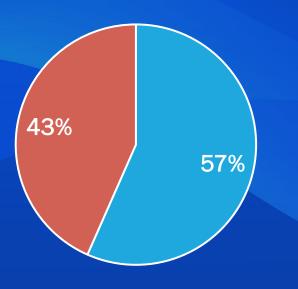
Community DevelopmentFinance

General Fund
 Solid Waste
 Stormwater
 Water and Sewer Fund



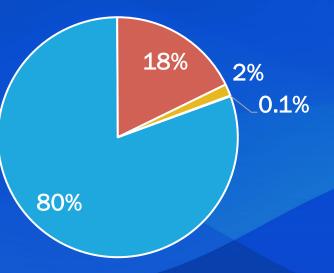
Economy General Fund: \$5,424,590

General Fund by Division



Community DevelopmentFinance

General Fund by Expense Category



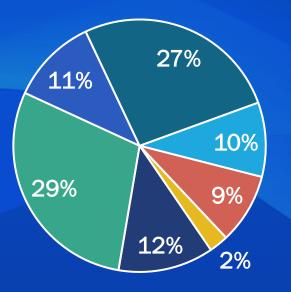
Personal Services
 Contractual Services
 Commodities
 Capital Outlay



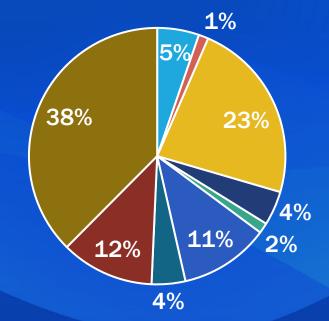


Infrastructure All Funds: \$136,242,575

Budget by Division



Budget by Fund



Engineering
Environmental Services
Facilities
Field Operations
General Operations
Solid Waste
Support Services

Internal Service
Facilities Maintenance
General Fund
Park Sales Tax
Recreation
Solid Waste
Stormwater
Street Maintenance Sales Tax
Water and Sewer



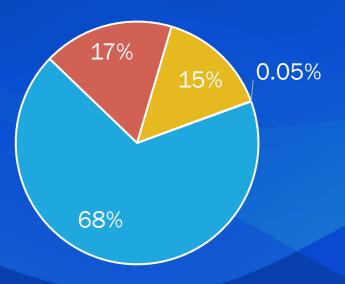
7/12/2022



Infrastructure General Fund: \$13,104,105

General Fund by Division

6% 41% 49%



General Fund by

Expense Category

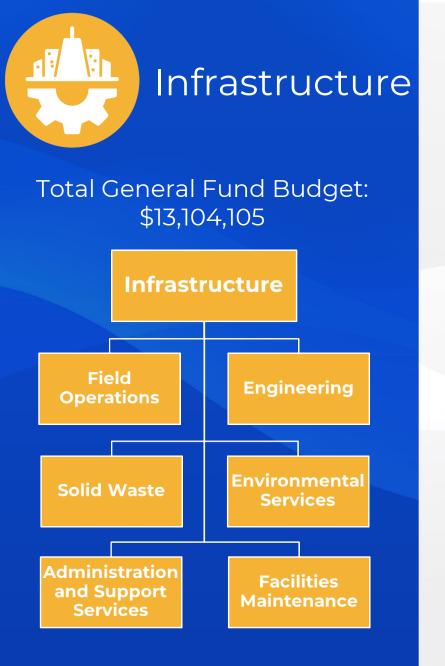
Field Operations
Engineering
Facilities
Support Services

Personal Services
Contractual Services
Commodities
Capital Outlay





	Black Bob Road, 153rd Terrace (2023-26)
Source	GO Bonds
Total Cost	\$13,595,700
Impact	 Improve from a 2-lane rural roadway to a 4-lane divided arterial Address safety and capacity concerns Last segment of Black Bob not improved
	College Boulevard, Cedar Niles to Clare (2025-27)
Source	GO Bonds
Total Cost	\$16,675,000
Impact	Improve College to a 4-lane divided arterialAddress safety and capacity concerns
	Lone Elm Road, 119th to Harold Street (2024-27)
Source	GO Bonds
Total Cost	\$15,355,600
Impact	 Improve Lone Elm to a 3-lane arterial Address safety and future capacity concerns

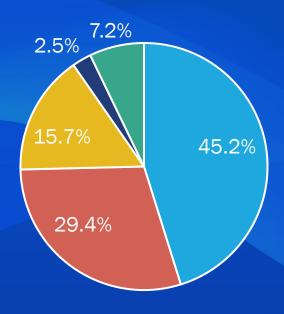


	Quivira Road, 143rd to 151st, Improvements (2025-28)		
Source	GO Bonds		
Total Cost	\$17,973,000		
Impact	 Improve Quivira to a 2-lane divided arterial with turn lanes Address safety and capacity concerns 		
	Santa Fe, Ridgeview to Mur-Len (2023-24)		
Source	GO Bonds		
Total Cost	\$40,000,000		
Impost	Evaluate and fund options to expand Santa Fe to		
Impact	 increase capacity and improve safety Evaluation and funding of a reconfiguration of the northbound off-ramp at Santa Fe & I-35 		

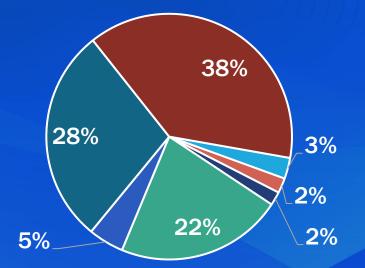




Budget by Fund



General Fund
Library Fund
Recreation Fund
Water and Sewer Fund
Other



Budget by Division

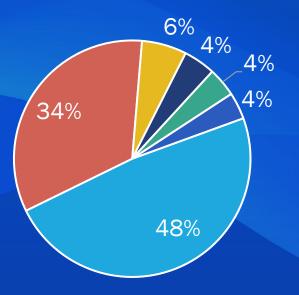
Animal Control
 Community Enhancement
 General Operations
 Housing and Transportation
 Information Technology
 Knowledge Management
 Library
 Parks and Recreation



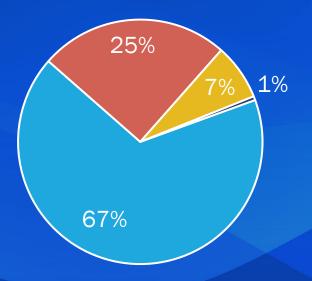
Quality of Life – General Fund Budget: \$14,481,275

General Fund by Division

General Fund by Expense Category



Parks and Recreation
Information Technology
Animal Control
Community Enhancement
Housing and Transportation
Knowledge Management



Personal Services
 Contractual Services
 Commodities
 Capital Outlay



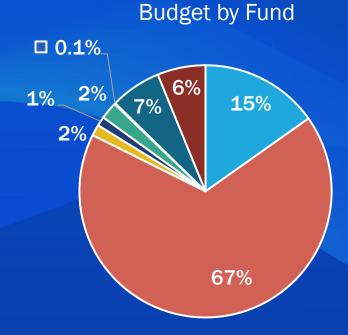


	Special Event Assistant		
Fund	General Fund		
Total Cost	\$108,039		
Impact	 Increase number of special events offered Increase citizen satisfaction with special events sponsored by the City Create opportunities to enhance current events and procure sponsorships 		
	Senior Forestry Maintenance Worker		
Fund	General Fund		
Total Cost	\$136,263		
Impact	 Increase number of trees planted Focus 25% more time on minimizing tree-related safety concerns Build a healthy tree inventory 		



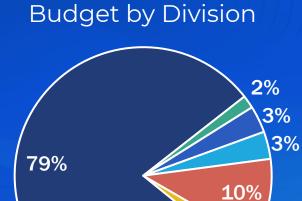


Exceptional Services – Total Budget: \$31,591,417



General Fund	
Library Fund	
■Solid Waste Fund	
□ Water and Sewer Fund	

Health and Dental Fund
 Recreation Fund
 Stormwater Fund
 Workers Compensation



Communications and Marketing
 Customer Experience
 Administration
 Human Resources
 Organizational Development
 Program Management

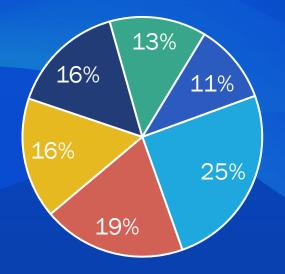
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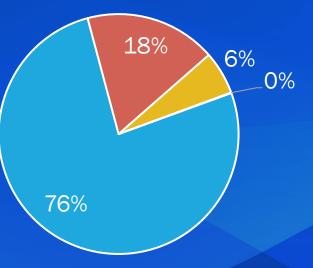
Exceptional Services – General Fund Budget: \$4,813,862

General Fund by Division



Human Resources
 Program Management
 Administration
 Communications and Marketing
 Customer Experience
 Organizational Development

General Fund by Expense Category



Personal Services
 Contractual Services
 Commodities
 Capital Outlay



7/12/2022



Total General Fund Budget: \$4,798,862



	Technical Program Manager		
Fund	General Fund		
Total Cost	\$169,563		
Impact	 Implement program management best practices for citywide software applications Will benefit both the IT team and City-wide department stakeholders 		





Total General Fund Budget: \$4,798,862



Salary and Benefit Adjustments:

- Mid-year market adjustment
- 457 contribution 3% match
- 5% budgeted merit pool for year-end



Library Fund

	2021 Adopted	2022 Adopted	2023 Proposed	1-Year Change
Library Fund	\$9,984,741	\$11,510,350	\$11,881,794	+3.2%
Operating	\$7,127,854	\$7,981,478	\$9,881,794	+23.8%
Reserve	\$2,856,887	\$3,528,872	\$2,000,000	-43.3%



Five-Year Library Fund Forecast

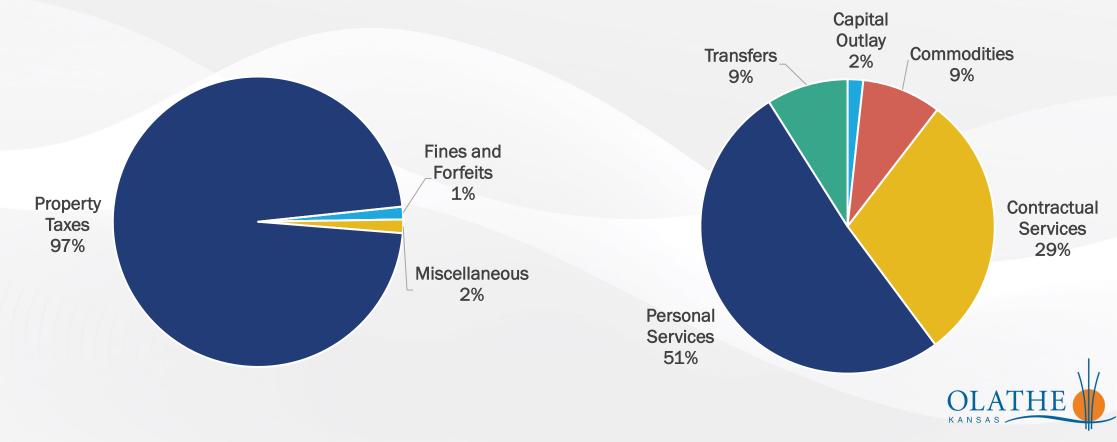
	2023	2024	2025	2026	2027
Revenues	\$8.1M	\$8.5M	\$8.9M	\$9.3M	\$9.7M
Expenditures	\$9.9M	\$9.4M	\$9.8M	\$10.1M	\$10.5M
Over/(Under)	(\$1.8M)	(\$0.9M)	(\$0.9M)	(\$0.8M)	(\$0.8M)



Library Fund

2023 Proposed Revenues

2023 Proposed Expenditures



Library 2023 Budget Highlights

Open Downtown Library

- Enhance collaboration with Recreation Programming
 - Actively participate in the Parks and Rec (and Libraries)
 Master Plan
 - Finalize the staffing plan for both branches
 - Continue to provide quality library programming that reflects the interests of the community
- Continue staff development and training opportunities
- Improve customer experience and marketing efforts

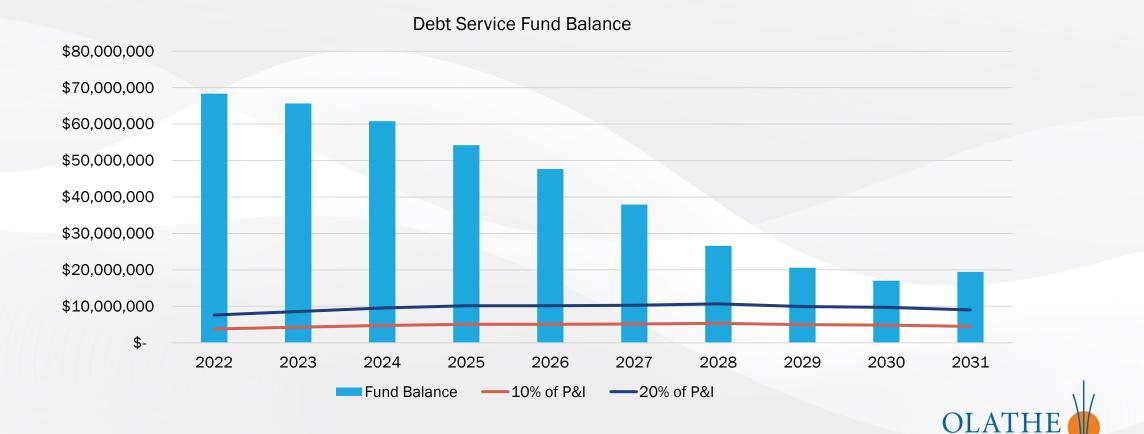


Debt Service Fund

	2021 Adopted	2022 Adopted	2023 Proposed	1-Year Change
Debt Service Fund	\$84,745,118	\$103,514,541	\$108,175,577	+4.5%
Debt Service Payments	\$27,275,667	\$35,886,839	\$43,020,782	+19.9%
Reserve	\$57,469,451	\$67,627,702	\$65,154,795	-3.8%



10-Year Forecast



7/12/2022

Capital Improvement Program 2023-2027

	2022-2026 Adopted	2023-2027 Proposed
Total	\$477,682,598	\$466,503,827
GO City Debt	\$260,781,291	\$268,857,615
Water & Sewer (All Sources)	\$109,617,000	\$117,640,760
Stormwater (All Sources)	\$34,894,484	\$24,060,000
Solid Waste	\$5,900,000	\$5,600,000
Park Sales Tax	\$13,025,000	\$14,972,500
CIP Fund (GF)	\$24,000,000	\$23,770,000
Other	\$29,464,823	\$11,602,952

Proposed Major Changes and Additions – GO Amounts

Project	GO 2022-2026	GO 2023-2027	Project Years
Parking Garage Repair and Protection	\$-	\$700,000	2023
Police Building Expansion	\$26,700,000	\$28,400,000	2023
Santa Fe, Ridgeview to Mur-Len	\$4,450,000	\$40,000,000	2023-2024
Animal Shelter	\$-	\$4,630,000	2023-2025
Fire Station No. 9	\$-	\$12,430,000	2023-2025
Black Bob Road, 153 rd Terrace	\$-	\$9,400,000	2023-2026
Lone Elm Road, 119 th to Harold Street	\$-	\$15,355,600	2024-2027
Police Firing Range	\$-	\$7,700,000	2024-2026
College Boulevard, Cedar Niles to Clare	\$-	\$16,675,000	2025-2027
Quivira Road, 143rd to 151st, Improvements	\$-	\$17,973,000	2025-2028

Transportation Previously Approved Projects - GO

Project	GO Project Amount	Project Years
135 th and Pflumm	\$1,826,000	2023
167 th & 169 Hwy Overpass	\$1,285,000	2023
BNSF East Track Quiet Zone	\$425,000	2023
Pflumm Road, 143 rd to 151 st	\$15,215,000	2023
Ridgeview, 143 rd to 151 st	\$3,512,917	2023
135 th and Greenwood	\$955,000	2023-2024
Clare Road, 106 th Terr to College	\$2,691,821	2023-2024
119 th St., Woodland to Northgate	\$41,335,000	2023-2025
Black Bob, 159 th to 167 th	\$1,500,000	2023-2025
ATMS (Annual)	\$500,000	2023-2027
Misc. ADA Sidewalk Repair (Annual)	\$750,000	2023-2027
Sidewalk Construction (Annual)	\$1,250,000	2023-2027
Street Reconstruction Program (Annual)	\$20,000,000	2023-2027
Streetlight LED Conversion (Annual)	\$1,250,000	2023-2027
Structures Repair (Annual)	\$750,000	2023-2027
Traffic Signals (Annual)	\$2,500,000	2023-2027
BNSF West Track Separation	\$500,000	2024
Spruce St, K-7 to Kansas	\$1,500,000	2025

Vertical Previously Approved Projects - GO

Project	GO Project Amount	Project Years
Downtown Library	\$22,010,577	2023
Future Fire Station Land Procurement	\$1,045,000	2023
Modernization of Fire Stations	\$2,090,000	2023
City Hall Environmental Systems	\$3,530,000	2023-2024
Digital Network Reliability (Annual)	\$1,500,000	2023-2027
Facility & Parking Lot Improvements (Annual)	\$1,450,000	2023-2027



Annual Projects – General Fund Cash

	2023	2024	2025	2026	2027	Total
Building Maintenance	\$400,000	\$550,000	\$550,000	\$550,000	\$550,000	\$2,600,000
Park and Facility Renovation	\$250,000	\$350,000	\$350,000	\$350,000	\$350,000	\$1,650,000
Street Preservation Program	\$3,400,000	\$3,400,000	\$3,400,000	\$3,400,000	\$3,400,000	\$17,000,000
Total	\$4,050,000	\$4,300,000	\$4,300,000	\$4,300,000	\$4,300,000	\$21,250,000



Annual Projects – GO Bonds

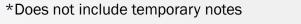
	2023	2024	2025	2026	2027	Total
ATMS	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$500,000
Digital Network Reliability	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000	\$1,500,000
Facility & Parking Lot Improvements	\$450,000	\$250,000	\$250,000	\$250,000	\$250,000	\$1,450,000
Miscellaneous ADA Sidewalk	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$750,000
Sidewalk Construction	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000	\$1,250,000
Street Reconstruction	\$4,000,000	\$4,000,000	\$4,000,000	\$4,000,000	\$4,000,000	\$20,000,000
Streetlight LED Conversion	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000	\$1,250,000
Structures Repair	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$750,000
Traffic Signals	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$2,500,000
Total	\$6,150,000	\$5,950,000	\$5,950,000	\$5,950,000	\$5,950,000	\$29,950,000

Non-GO Vertical and Transportation Projects and Funds

Project	GO - City	CIP Cash (GF)	Benefit District	County	Federal	SMST	CH Sales Tax	Excise Tax	CPR	Project Years
167 th & Ridgeview					\$650,000			\$1,525,000		2023
Bluestem, 107 th Terr and Cedar Creek			\$11,095,793							2023
Cedar Creek Parkway South of College			\$9,395,109							2023
Downtown Library	\$22,010,577						\$3,639,423*			2023
Hedge Lane North of 175 th Street			\$5,897,972							2023
Johnson County Square Improvements							\$900,000		\$100,000	2023
Sunset and Ridgeview Intersection					\$250,000			\$450,000		2023
Clare Road, 106 th Terrace to College	\$2,691,821		\$6,280,915							2023-2024
119 th St., Woodland to Northgate	\$41,335,000			\$2,000,000						2023-2025
Black Bob Road, 159 th to 167th	\$1,500,000			\$5,746,250	\$3,100,000			\$4,848,750		2023-2025
Street Preservation Program		\$17,000,000				\$22,800,000				2023-2027
Building Maintenance		\$2,600,000								2023-2027
135 th Street Retaining Wall		\$2,020,000								2024
Police Firing Range 7/12/2022	\$7,700,000				\$1,700,000					2024-2026
Transportation Master Plan		\$500,000							,	58 2025-2026

Vertical and Transportation CIP Summary

	2023	2024	2025	2026	2027	Total
GO City Bonds	\$82,659,494	\$53,626,821	\$67,345,000	\$27,245,700	\$37,980,600	\$268,857,615
Other Funding*	\$57,521,197	\$30,928,015	\$5,900,000	\$4,200,000	\$3,950,000	\$102,499,212
Total	\$140,180,691	\$84,554,836	\$73,245,000	\$31,445,700	\$41,930,600	\$371,356,827





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Questions about specific projects?

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Budget Calendar

July 19Budget Workshop 2 - Water & Sewer, CIP, Intent to Exceed Revenue NeutralAugust 2Budget Workshop 3 - Stormwater & Solid Waste, Street Maintenance Sales Tax, CIPAugust 16Budget Workshop 4 - Park Sales Tax, Recreation Fund, Chamber of Commerce, CIPAugust 23Citizen Budget Workshop, Revenue Neutral and Budget Public Hearing	July 12	Budget Workshop 1 at the Community Center – General Fund, Debt Service, Library Fund, CIP
August 2 Street Maintenance Sales Tax, CIP August 16 Budget Workshop 4 - Park Sales Tax, Recreation Fund, Chamber of Commerce, CIP August 22 Citizen Budget Workshop, Revenue Neutral and	July 19	
August 10 Fund, Chamber of Commerce, CIP August 22 Citizen Budget Workshop, Revenue Neutral and	August 2	
	August 16	
	August 23	
Sept 6 Budget Adoption	Sept 6	Budget Adoption

Preview of July 19th Meeting

Vote to Exceed Revenue Neutral Rate (RNR)

- Water & Sewer Fund
- Water & Sewer Fund Capital Projects
- Water & Sewer Fund Fees



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7/12/2022